5s shitsuke - Sustain

The 5th Stage of 5S, Sustain the gains and make them part of our company culture.
Stages of 5S

- **Seiri – Sort** (Clearing)
  - clearly separating necessary from unnecessary, and remove unnecessary

- **Seiton – Set in order** (Configure)
  - visually arrange and identify items for ease of use and retrieval

- **Seiso - Shine & Check** (Clean & Check)
  - keep the workplace clean (not pretty) to allow problems to be identified

- **Seiketsu - Standardise** (Conformity)
  - continually monitor the level of clearing, organising and cleaning

- **Shitsuke - Sustain** – *(Custom & Practice, Consensus)*
  - work towards a shared set of values regarding clearing, organising and cleaning

- **Safety**
  - improve through better clearing, organising, cleaning and visual control

*And the 6th S:*

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Sustaining the gains made through 5s

- 5S will have allowed you to go from..

Do you want to slip back?
The hardest part of 5S

• You need to keep the gains.
Sustaining 5s

Probably the most difficult step;

Maintain audits
Maintain cleaning

Walk the walk! Management must lead by example and not ignore issues.
Visual management

• 5S provides a system of visual management
  – Any abnormalities are now obvious.

• All locations identified, work flow should be clear..
  – Items and materials that are out of place give a clear indication of a problem and a need for action.
What has 5S done for us?

• Improves safety.
• A structured approach.
• Applicable to the General Manager and everyone else.
• Improves productivity.
• Improves quality.
• Intolerant to waste.
• Improves morale and teamwork.
• Enjoy - working in a clean, organised, quality, successful, safe environment.
Show everyone what 5S has achieved

5S
Story board
Continuous improvement

• Use the teams that you have formed to implement 5S to begin the use of Kaizen

• Use Kaizen and empower your teams to continually improve on the gains they have made through 5S – constantly challenge the teams.

• Instigate daily management walk through.
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