

5s shitsuke - Sustain

The 5th Stage of 5S, Sustain the gains and make them part of our company culture.

Stages of 5S

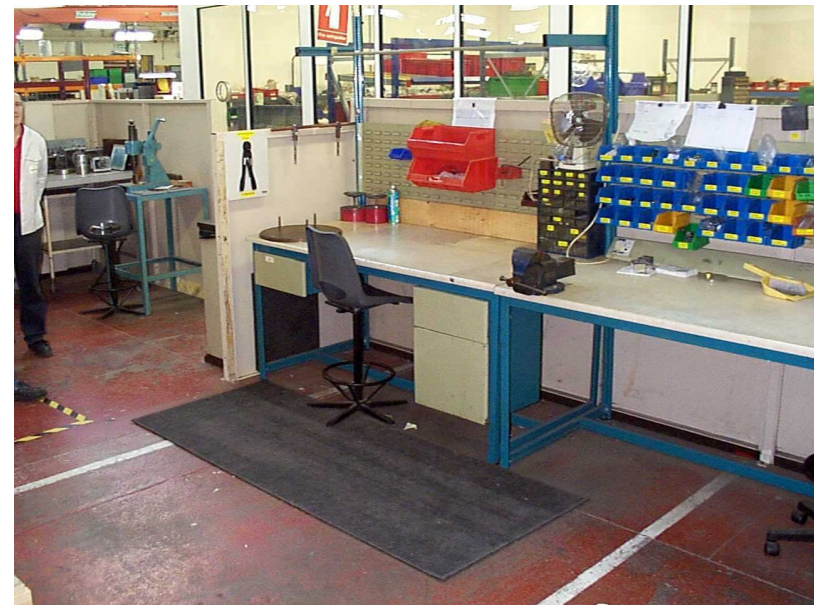
- **Seiri – Sort (Clearing)**
 - clearly separating necessary from unnecessary, and remove unnecessary
- **Seiton – Set in order (Configure)**
 - visually arrange and identify items for ease of use and retrieval
- **Seiso - Shine & Check (Clean & Check)**
 - keep the workplace clean (not pretty) to allow problems to be identified
- **Seiketsu - Standardise (Conformity)**
 - continually monitor the level of clearing, organising and cleaning
- **Shitsuke - Sustain – (Custom & Practice, Consensus)**
 - **work towards a shared set of values regarding clearing, organising and cleaning**
- **Safety** And the 6th S:
 - improve through better clearing, organising, cleaning and visual control

Sustaining the gains made through 5s

- 5S will have allowed you to go from..



To



Do you want to slip back?

The hardest part of 5S

- You need to keep the gains..



Sustaining 5s

Probably the most difficult step;

Maintain audits

Maintain cleaning

Walk the walk! Management must lead by example and not ignore issues..

Visual management

- 5S provides a system of visual management
 - Any abnormalities are now obvious.
- All locations identified, work flow should be clear..
 - Items and materials that are out of place give a clear indication of a problem and a need for action.

What has 5S done for us?

- Improves safety.
- A structured approach.
- Applicable to the General Manager and everyone else.
- Improves productivity.
- Improves quality.
- Intolerant to waste.
- Improves morale and teamwork.
- Enjoy - working in a clean, organised, quality, successful, safe environment.

Show everyone what 5S has achieved

5S Story board



Continuous improvement

- Use the teams that you have formed to implement 5S to begin the use of Kaizen
- Use Kaizen and empower your teams to continually improve on the gains they have made through 5S – constantly challenge the teams.
- Instigate daily management walk through.

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